Tokyo, 7 June 2013: Narita International Airport Corporation (NAA) and Denver International Airport (DIA) are to sign a sister-airport agreement with the objective of collaborating on advanced initiatives that are difficult to undertake for individual airports alone, to achieve sustainable growth and to offer higher quality services to their customers. The details of the signing ceremony are set out below.

1. Signing Ceremony:
   Between 17:30 (5:30 p.m.) and 18:20 (6:20 p.m.), Wednesday, 12 June 2013

2. Venue:
   1st Floor, Aioi Room, Meiji Kinenkan

3. Contents:
   NAA and DIA plan to strengthen their strategic partnership for sustainable growth through information sharing and regular meetings, exchanges of personnel and joint programs in order to grow and develop as international hub airports in the global network while the environment surrounding the aviation industry remains volatile and continues to change rapidly.

4. Signatories:
   [For DIA]  Hon. Michael B. Hancock, Mayor, City and County of Denver, and
               Ms. Kim Day, President
   [For NAA]   Mr. Makoto Natsume, President and CEO, and
               Mr. Kenichi Fukaya, Senior Executive Vice President
## Background

DIA is one of the United States' most important hub airports with more than 52 million passengers a year in 2011. Denver City is also a major market for Japan in terms of business and tourism. With the decision by United Airlines to launch a direct service between Narita and Denver on 10 June this year, the two airports recently initiated discussions on a sister-airport agreement to achieve sustainable development as international hubs and to provide a higher quality of services to their customers. The new direct service is expected to provide a greater level of convenience for passengers traveling not only from Narita to Denver but also to other destinations in the US as well as Latin America. With the signing of this agreement, the two airports hope to play key roles in expanding passenger and cargo traffic and injecting greater vitality into the economic activities of Japan and the US by stimulating the expansion of the aviation network linking the two regions.

## Advantages

- The agreement will make it possible for the two airports to exchange specialized expertise and ideas to deal precisely and effectively with issues that arise in airport administration and operation.
- Through expansion of the aviation network between the two regions to which the airports belong, the agreement will contribute to growth and development in the business and tourism markets.
- Joint programs under the agreement will make it possible for the two airports to offer higher quality services and greater convenience to its user customers.
- The personnel exchange program will nurture global human resource teams through studies undertaken by staff at their counterpart airports into solutions to issues in specialist fields and trends in aviation administration.
■ NAA’s 9 Sister Airports

① Korea Airports Corporation (KAC) - Signed in July 1997.
② Port Authority of New York and New Jersey (PANYNJ) - Signed in November 1998.
⑤ Incheon International Airport Corporation (IIAC) - Signed in June 2009.
⑥ Abu Dhabi Airports Company (ADAC) - Signed in March 2010.
⑦ Beijing Capital International Airport (BCIA) - Signed in March 2010.
⑧ Airports of Thailand (AOT) - Signed in July 2010.
⑨ Changi Airport Group (CAG), Singapore - Signed in May 2012.

■ Overview of Denver International Airport (DIA)

1) Basic Data

<table>
<thead>
<tr>
<th>Management Organization</th>
<th>City &amp; County of Denver, Department of Aviation</th>
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<tbody>
<tr>
<td>Commissioned</td>
<td>February 1995</td>
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<tr>
<td>Location</td>
<td>Approx. 40 km from the city center</td>
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<tr>
<td>Airport Site Area</td>
<td>Approx. 13,600 ha (34,000 acres)</td>
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<tr>
<td>Runways</td>
<td>6 (1 x 4,876 m, 5 x 3,658 m)</td>
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<tr>
<td>Terminal</td>
<td>Main building (Jeppesen Terminal) and Concourses A, B &amp; C</td>
</tr>
<tr>
<td>Network Destinations</td>
<td>180 cities</td>
</tr>
<tr>
<td>Airlines Served</td>
<td>16 airlines</td>
</tr>
<tr>
<td>Traffic Statistics (2011)</td>
<td></td>
</tr>
<tr>
<td>• Aircraft Movements (Annual)</td>
<td>Approx. 629,000 (Ranked 5th worldwide)</td>
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<tr>
<td>• Passengers (Annual)</td>
<td>Approx. 52,849,000 (Ranked 11th worldwide)</td>
</tr>
<tr>
<td>• Cargo (Annual)</td>
<td>Approx. 248,000 tons</td>
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2) Aerial view of DIA

- Terminal concourses (A, B & C leading from the main building)
- Main terminal building (Jeppesen Terminal)