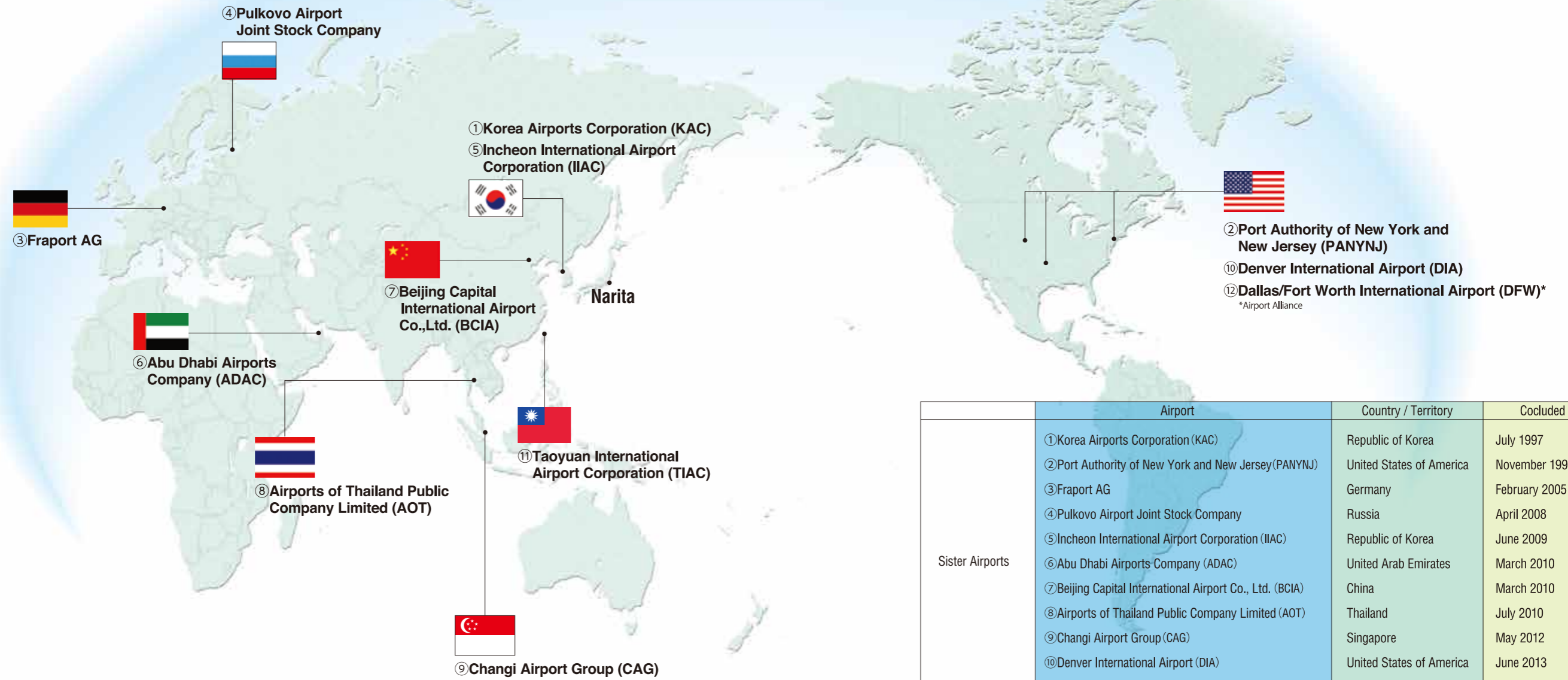


Cooperation with Other Airports



	Airport	Country / Territory	Cocluded
Sister Airports	①Korea Airports Corporation (KAC)	Republic of Korea	July 1997
	②Port Authority of New York and New Jersey(PANYNJ)	United States of America	November 1998
	③Fraport AG	Germany	February 2005
	④Pulkovo Airport Joint Stock Company	Russia	April 2008
	⑤Incheon International Airport Corporation (IIAC)	Republic of Korea	June 2009
	⑥Abu Dhabi Airports Company (ADAC)	United Arab Emirates	March 2010
	⑦Beijing Capital International Airport Co., Ltd. (BCIA)	China	March 2010
	⑧Airports of Thailand Public Company Limited (AOT)	Thailand	July 2010
	⑨Changi Airport Group (CAG)	Singapore	May 2012
	⑩Denver International Airport (DIA)	United States of America	June 2013
	⑪Taoyuan International Airport Corporation (TIAC)	Taiwan	September 2016
Airport Alliance	⑫Dallas/Fort Worth International Airport (DFW)	United States of America	September 2015

NAA has bilateral cooperation agreement with twelve major airports around the world. The objective of this cooperation is to enable the partners to respond to changes in our industry and diverse range of requests from the airport users.

As part of our activities, we exchange the expertise we have accumulated at our respective airports and views on items of mutual interest surrounding the aviation market, through regular meetings. We strive for an intimate

exchange of information through regular correspondence in our day-to-day activities. We also have personnel exchange programs in which we send specialists to each other with a wealth of experience in fields such as providing high quality services to customers, information technology and environmental matters. These personnel work to resolve common airport operational issues, collect information and initiate studies on the issues of mutual interest as well as aviation administration and policy trends. The ultimate objective is the development of a

global human resource for the future. These initiatives have led us to hold bilateral programs with our partner airports on an experimental basis.

In the years ahead, we aim to expand Narita Airport's route network from the perspective of strengthening collaboration with the regions of the partner airports. This will include working to develop routes between Narita and partner airports and generate demand for passenger and cargo air services. Moreover, we will collaborate with

partner airports to create business opportunities that are mutually advantageous and strive to achieve sustainable growth at Narita Airport.

NAA places great strategic importance on activities with partner airports to enhance our quality. We will continue to forge stronger cooperative ties with the partner airports.